PMI

Agile-Practitioner
Agile Practitioner Certification Exam

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Question: 1

A new scrum team is looking to improve its process for their next project. To help the team improve its process which State the most approach would an agile practitioner would suggest?

A. Adopt the process used by the most successful team in the organization
B. Tailor the process for the new project
C. Focus on 'work not done' and reflection
D. Consult with the scrum master and the project sponsor

Answer: C

Question: 2

An agile team has worked together on some of the previous projects. The greatest negative criticism was the inaccuracy of the estimates in the team's last project. What should an agile practitioner recommend that the team members do differently when preparing estimates for a new peoject?

A. Deliberate extensively to completely eliminate uncertainty from the estimate
B. Fine tune approach but do not put too much effort to gain the maximum benefit from estimating
C. Lock down the budget, schedule, and scope to improve the accuracy
D. One team member should take primary responsibility for owning the estimate

Answer: B

Question: 3

After working together for a long time a team of agile practitioners have successfully delivered many projects and has decided to improve their best practices for their upcoming project. To accomplish this task what would be the best approach for the team to take?

A. Select the best practices used by the most successful agile team in the organization
B. Design a new set of best practices that are tailored to the upcoming project
C. Apply the same practices that have been used by the team in their previous projects
D. Consult with the scrum master, the product owner, and the project stakeholders

Answer: C

Question: 4

A fishbone diagram was drawn by the agile team members at the sprint retrospective meeting, wrote a problem at the fish's head, and labelled the bones of the fish with categories. What next the team should do?

A. Decide what to do about the categories
B. Brainstorm factors within each category
C. Look for items appearing in more than one category
D. Label the fish's tail with a category for the solution

Answer: B

Question: 5

At the daily stand-up meeting, the agile team has raised an impediment to complete their previously committed tasks from another project where one of the developers has been withdrawn from the team by the developer's line manager. Therefore, the team will be unable to meet their sprint goal. To avoid this impediment what should have been done differently?

A. The team should have considered human resources availability while planning the sprint.
B. The team should have worked faster during the sprint before the developer has been withdrawn.
C. The team should have added buffers to each user story to account for the unknown risks.
D. The line manager should have not let the developer go to work on the agile project in the first place.

Answer: A

Question: 6

The greatest negative criticism against an agile team was the inaccuracy of their estimates, as the team has worked together before in their last project. So, when preparing estimates for their new project what should the team members do differently?

A. Deliberate extensively in order to eliminate uncertainty from the estimate
B. Fine tune approach but do not put too much effort to gain the maximum benefit from estimating
C. Lock down the budget, schedule, and scope to improve the accuracy
D. One team member should take primary responsibility of tracking the estimate

Answer: B

Question: 7

The product owner prioritized and ranked the features by business value, and then presented the top features to the development team, in the planning workshop. What is the team's next logical step?

A. Set up a customer review meeting to capture more details
B. Start planning and estimating
C. Gg Decompose the features into stories
D. Start development work

Answer: C

Question: 8

An agile coach noticed that team members are afraid to ask questions, avoid taking responsibility for their actions, and do not collaborate with each other. State the most likely reason for such behaviour among the team members?

A. Fear of conflict
B. Lack of leadership
C. Avoidance of accountability
D. Absence of job security

Answer: A

Question: 9

On an Agile project what is considered the most effective method of communication?

A. Osmotic Communication
B. Electronic Communication
C. Face-to-Face Communication
D. Virtual Communication

Answer: C

Question: 10

Olive is working as a project manager handling an agile team that is working on a software development project. Jack is a new developer with 2 years of experience working with an agile team, has joined the

team recently. Olive notices that the former manager of the developer constantly asks for assistance to resolve the issues in the previous project. What should be suggested the course of action as a project manager?

A. Discuss this issue with the product owner and stakeholders
B. Tell the developer not to work on the previous project
C. Move the developer back in the old team
D. Allow the developer to work on both the projects

Answer: B

Explanation:
The agile team members are required to be dedicated and focused on the project they are working. When the team member is not fully dedicated on the project the project suffers. And when the team member switches between two projects, his attention and capacity divides between the projects, and 20-40% of the productivity loses. The ideal solution to this problem is that the current manager should discuss with the former manager to resolve the issue. But this case is not available in the option.

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