Scrum

Lean-Portfolio-Manager
SAFe 5.1 Lean Portfolio Manager (LPM)

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Question: 1

"Openly discuss how to move authority for decisions closer to where the work is performed" relates to which SAFe Principle?

A. #9 Decentralize decision-making
B. #1 Take an economic view
C. #10 Organize around value
D. #6 Visualize and limit WIP, reduce batch sizes, and manage queue lengths
E. #5 Base milestones on objective evaluation of working systems

Answer: A

Question: 2

The approval and prioritization of epics and review of portfolio Kanban and lean business case occurs during which of the following events?

A. Strategic Portfolio Review
B. Portfolio Sync
C. PI Planning
D. Participatory Budgeting Forum
E. Business Agility Assessment

Answer: A

Question: 3

In Agile Contracting practices, which of the following is not the responsibility of the supplier?

A. Establish resource availability
B. Define program mission
C. Commit to contract model
D. Define preliminary scope and feasibility

Answer: B

Question: 4

Which decision should be centralized? (Choose three)

A. Long-lasting
B. Time critical
C. Frequent
D. Requires local information
E. Infrequent
F. Significant economies of scale

Answer: A,E,F

Question: 5

Manage queue lengths to decrease delays, reduce waste, and improve predictability of outcomes relates to which SAFe Principle?

A. #5 Base milestones on objective evaluation of working systems
B. #4 Build incrementally with fast, integrated learning cycles
C. #6 Visualize and limit WIP, reduce batch sizes, and manage queue lengths
D. #10 Organize around value
E. #7Apply cadence, synchronize with cross-domain planning
F. #1 Take an economic view

Answer: C

Question: 6

Which of following activities occur during the Align stage of the LPM Adoption Roadmap? (Choose three)

A. Establish the LPM team
B. Gain executive buy-in
C. Capture the current state of the portfolio
D. Establish Portfolio Kanban
E. Schedule LPM events
F. Identify opportunities for improvement of the LPM process

Answer: A,B,F

Question: 7

Which Type of metrics provides a means for the portfolio, solution train, ART, and the teams to measure their performance as their primary mechanism for relentless improvement of their process.

A. Progress Metrics
B. Process Metrics
C. Team Collaboration Metrics
D. Product Metrics

Answer: B

Question: 8

In the LPM adoption Road Map, what is the next stage following the Align Stage?

A. Strategize
B. Measure and Grow
C. Organize
D. Align
E. Govern
F. Execute

Answer: C

Question: 9

When applying WSJF technique, a potential penalty is considered part of which of the following are components of the cost of delay?

A. Unavoidable cost
B. The RR&OE (Risk Reduction and Opportunity Enablement)
C. The user Business value
D. Indirect Cost
E. The Time Criticality

Answer: C

Question: 10

Which of the following type of epics does not directly delivers business value?

A. Enabler Epics
B. Program business epics
C. Program business Epics
D. Solution business epics

Answer: A

Question: 11

During which of the following portfolio Kanban board stages Epic understanding is refined and stakeholders agree about the Epic is intend and definition?

A. Funnel
B. Implementing Preservers
C. Analyzing
D. Reviewing
E. Implementing MVP
F. Portfolio Backlog

Answer: D

Question: 12

When an epic is considered done?

A. The Epic is accepted by the quality team
B. The Epic is accepted by Lean Portfolio Management (LPM)
C. The Team completed testing the epic
D. Portfolio governance is no longer needed

Answer: D

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